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Director, Office of Legislative Liaison

NOTE TO:

SUBJECT: ADDS&T Paper on Pay Flexibility

and/or Benefits

Executive Director

- o Attached comments on Jim Hirsch's paper reflect reaction by both Ed and me. Though we feel skepticism about some of the specifics, we applaud the S&T initiative and effort to break through bureaucracy.
- To a considerable extent, less conservative use of existing authorities and mechanisms would be seen as positive management steps and would, in fact, tackle a number of the areas Jim addresses.
- o Finally, while I have made a lot of noise myself about recruiting improvements and, particularly, creative retention planning, I have never felt that the major focus needs to be on financial return.

Charles A. Briggs

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